



# INSTITUTE FOR SECURITY GOVERNANCE

Advancing Knowledge, Building Capacity, Strengthening Partners



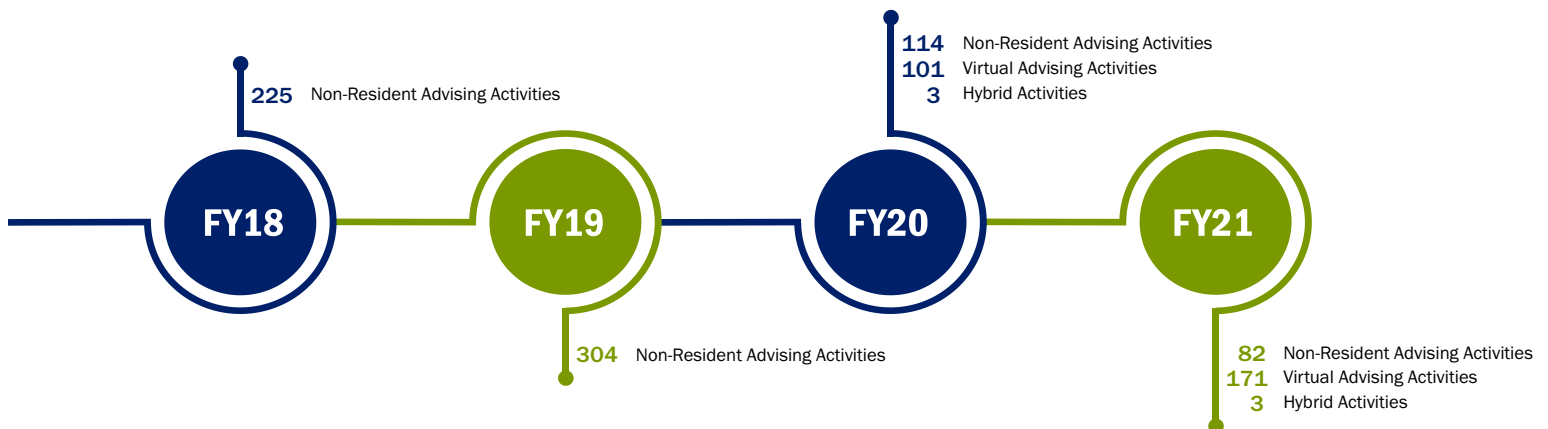
## NON-RESIDENT ADVISORS

ISG's resident and non-resident advising efforts for partner nations (PNs) and allies are driven by U.S. policy prioritization; aligned with strategic guidance defined in the National Defense Strategy, National Military Strategy, and Guidance for Development of Alliances and Partnerships; and support mutual U.S. and partner nation objectives congruent with Geographic Combatant Command and U.S. Embassy plans, programs, and activities. ISG's non-resident advising efforts are a primary tool for fostering long-term Security Cooperation relationships. These relationships support the development of bilateral military capability priorities and fulfill Congressionally mandated Institutional Capacity Building (ICB) requirements. Through multi-year, in-country engagements; virtual workshops; and other reach-back support, ISG employs expert personnel to help strengthen partner nation governance and management competencies, and establish enduring relationships with senior security officials. The ISG non-resident advising teams are involved in all aspects of the ICB process, including integrated support for PN planning, design, and program implementation as well as concurrent monitoring and evaluation processes.

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## AUTHORIZATION

The Non-Resident Advisory Program, nested within DSCA's Institute for Security Governance (ISG), provides institutional advisory support through Title 10 USC Section 332b – and through DSCA Security Cooperation cases. Non-Resident Advisors are a diverse team of senior U.S. Department of Defense civilians; internationally recognized civilian and military subject matter experts; accomplished foreign affairs officers; and functional experts drawn from U.S. government interagency, academia, and industry organizations.



# PRIMARY GOALS OF NON-RESIDENT ADVISING

- ◆ Impart skills and knowledge to support the implementation of new business practices that help partners develop capabilities and make better use of existing resources;
- ◆ Facilitate partner absorption and sustainment of U.S. train and equipment packages, regardless of funding source;
- ◆ Strengthen bilateral and multi-lateral military-to-military partnerships in an integrated, full-spectrum approach to capability planning and development; and
- ◆ Further the U.S. role as the security partner of choice for future ICB support.



## FOCUS AREAS

ISG builds adaptable non-resident advising programs to meet partner needs in areas including:

- ◆ Governance and Management
- ◆ Strategy, Policy, and Planning
- ◆ Logistics and Sustainment
- ◆ Human Capital Development
- ◆ Resource Management, Budgeting, and Acquisition
- ◆ Capability-Based Assessments
- ◆ Joint Capability and Resource Planning
- ◆ Concept and Doctrine Development
- ◆ Force Planning and Management
- ◆ Domain Awareness, Control, and Intelligence Interoperability
- ◆ Cyber Capability Development
- ◆ Expeditionary Logistics Operations

### ABOUT ISG:

The Institute for Security Governance – situated within the Defense Security Cooperation University – is the Department of Defense’s Center of Excellence for Institutional Capacity Building (ICB).

As a component of the Defense Security Cooperation Agency (DSCA), and one of its primary international Security Cooperation schoolhouses, ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.

For more detail about ISG’s work in these focus areas, the Institute has published a series of ICB Smart Sheets designed to inform USG stakeholders and partner institutions about specific Institutional Capacity Building functional or issue areas. Each sheet presents the specific challenge faced, the current state of the field, the role ICB plays in resolving the challenge, and provides ICB best practice recommendations. These Smart Sheets can be accessed on ISG’s Website.