



# INSTITUTE FOR SECURITY GOVERNANCE

## DEFENSE SECURITY COOPERATION UNIVERSITY

## ABOUT ISG

The Defense Security Cooperation University's (DSCU) Institute for Security Governance (ISG) is the Department of Defense's (DoD) leading implementer for Institutional Capacity Building (ICB) and one of its primary international schoolhouses. As a component of the Defense Security Cooperation Agency (DSCA), ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.

ISG carries out this mission at ISG headquarters in Monterey, CA and around the globe through resident, mobile, and virtual education activities as well as through resident and non-resident advising.



## AT OUR CORE

ISG's core mission is ICB and international education. Our engagement with U.S. and international partners enables and strengthens defense and security institutions, builds critical military capabilities, and supports shared security interests. We achieve our core mission by:

## ADVISING ORGANIZATIONS

ISG ICB efforts are driven by broader U.S. policy, aligned with strategic guidance in the National Defense and National Military Strategies, and support mutual U.S.-partner nation objectives congruent with Geographic Combatant Command and U.S. Embassy plans, programs, and activities. ISG's experienced teams work with partners to cultivate security governance, defense management, operational planning, resource management, defense logistics, cybersecurity, human capital oversight, and professional military education among many other functional areas. Baselined by detailed scoping and tailored project design, ISG integrates innovative assessment, monitoring, and evaluation practices into each capacity building effort, fostering long-term Security Cooperation relationships that fulfill Congressionally mandated ICB requirements. ISG employs Non-Resident Advisors, who conduct periodic multi-year, in-country, and virtual ICB partner engagements as well as Resident Advisors, who provide persistent engagement by deploying in-country for up to two years.

## EDUCATING INDIVIDUALS

ISG's tailored education and professional development courses support the sustainment of a comprehensive knowledge base and strengthen partner capacities to confront complex security and defense challenges. Delivered in the United States, abroad, and sometimes virtually in a short-course format, these offerings bring applied learning practices into bilateral or multilateral classroom environments. Participants are encouraged to engage in open, peer-to-peer learning, and form long-term international and interagency networks.

## PROFESSIONALIZING ICB

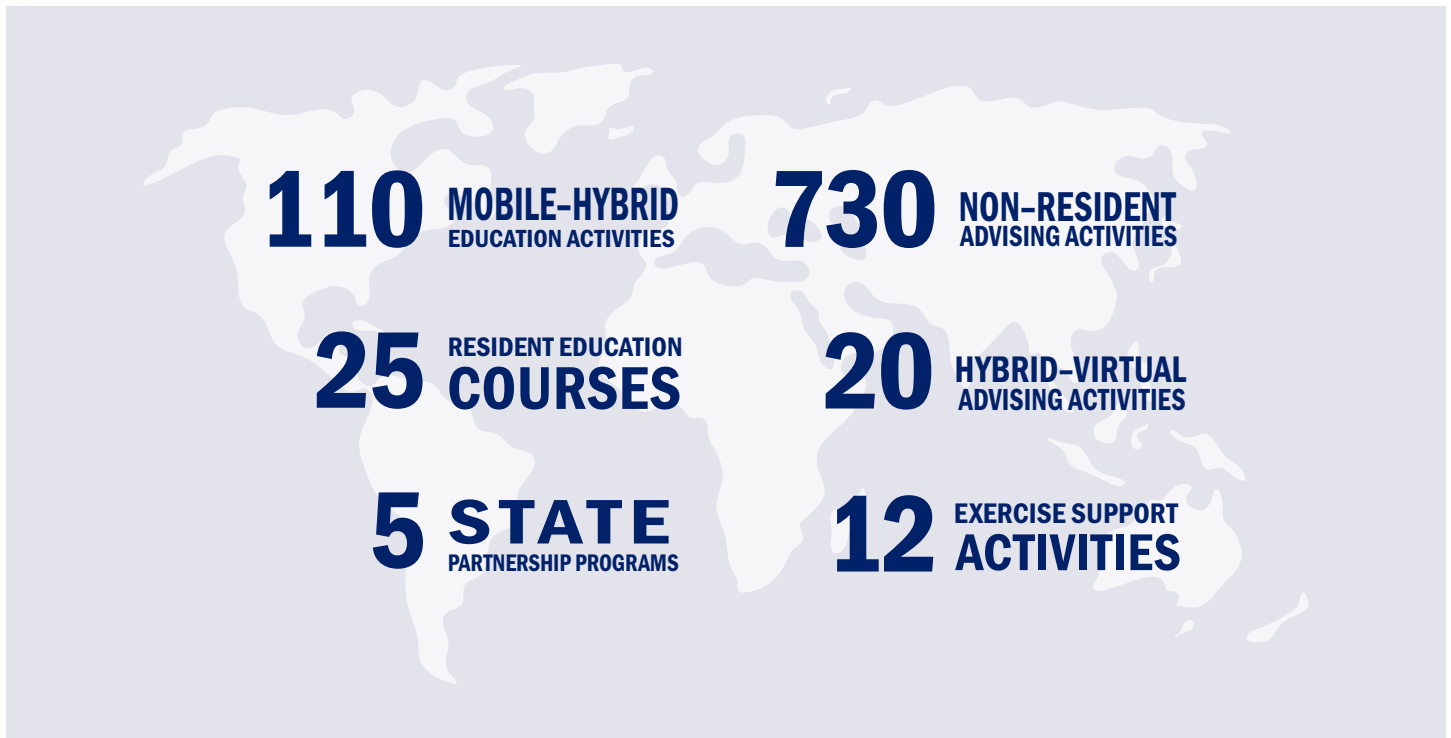
ISG – working with the various schools and components within the DSCU network – advances the professionalization of ICB practitioners through high-quality instruction in the theory and application of Institutional Capacity Building to the Security Cooperation (SC) enterprise and beyond. As the DoD's primary ICB implementer, the Institute is a key resource for ICB-related information including best practices, common challenges, and lessons-learned, helping to refine and strengthen our ability to effectively engage with partners toward shared security goals.

## OUR TEAM

The ISG team is comprised of a civilian faculty and staff of over 125 government personnel augmented by a contract support team, a robust group of adjunct faculty, and a team of subject matter experts drawn from the military, government, industry, academia, and non-governmental organizations.

## FY24 ACTIVITIES SNAPSHOT

ISG is dedicated to advancing U.S. national security and policy objectives by building the institutional capacity of partner nation militaries. ISG carries out this mission through resident, mobile, and virtual education activities as well as through resident and non-resident advising.



## IMPLEMENTATION MODES

**NON-RESIDENT ADVISING:** Conducted both in partner nations and virtually several times a year — including continuous intersessional touchpoints — focusing on building adaptable Institutional Capacity Building programs to meet shared bilateral Security Cooperation objectives.

**RESIDENT ADVISING:** Deploy to select partner nations for 12–24 months — with the option of extension — partnering senior Department of Defense civilian experts with allied counterparts to improve ministerial capacity in key areas.

**RESIDENT EDUCATION:** Primarily conducted at ISG headquarters in Monterey, California in an adult-learning style with breakout groups, interactive exercises, student-led presentations, and related approaches — providing adaptable, scalable, and tailored education programs across a wide array of functional areas to address U.S. and partner nation security objectives.

**MOBILE/VIRTUAL EDUCATION TEAMS:** Conducted in bilateral or multilateral formats in partner nations — or in the case of Virtual/ Hybrid, in a synchronous or combination synchronous/asynchronous formats — tailored to the bilateral and/or regional context, and designed in working group, workshop, and seminar formats.

**EXERCISES:** Support U.S. bilateral and multi-lateral exercises with partner nations; Focus on U.N. Peacekeeping (PKX) and Emergency Management & Resilience (EM&R) with AFRICOM and INDOPACOM; 2–4 weeks in length for execution, with planning timelines of 9–12 months.