



## INTELLIGENCE & STRATEGIC DECISION-MAKING

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**RESIDENT: N/A**  
**MOBILE: P309149**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME**

This course explores fundamental topics within the broad theme of Intelligence and decision-making in a democracy. It examines the intelligence process and intelligence activities, as well as the potential problems and challenges associated with the intelligence process. It also explores the connection between the Counterintelligence and Covert Action functions of intelligence to the overall intelligence structure and its effect on strategic-level decision-making relations.

### OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Articulate fundamental concepts related to information gathering and intelligence fusion
- ◆ Identify potential problems and challenges associated with the intelligence process
- ◆ Determine how to use intelligence to support the decision-making process
- ◆ Develop professional networks to address shared security interests

### TOPICS

The educational approach of this course combines informational content along with practical exercises and case studies to provide participants with the skills and knowledge needed to understand how intelligence can best support strategic decision-making in a democracy.

Sample course topics include:

- ◆ The informed decision-making process
- ◆ The intelligence professional
- ◆ All-hazards risk assessment
- ◆ Policymakers and intelligence agencies
- ◆ Counterintelligence and covert action

### PARTICIPANTS

The course is designed for civilian officials and military officers in the ranks of Captain to General, as well as civil and private sector representatives (from the academia, political parties, non-governmental organizations, private companies) involved in national security. Female participants are strongly encouraged to attend.



## FACULTY

ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

## ENROLLMENT

Courses are conducted for partner countries as part of the United States government's security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by case basis. Cost estimates can be obtained by contacting ISG.

## ABOUT ISG

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The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)'s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG's 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.