



## INTERNATIONAL INTELLIGENCE FUSION CENTERS

**RESIDENT: N/A**  
**MOBILE: P309452**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME**

This course helps countries develop the capability to blend information and intelligence from various sources to provide policy makers with a more accurate understanding of the security challenges facing their nations. It focuses on the role fusion centers play in improving the quality of intelligence in support of the defense decision-making process, with the ultimate goal of enhancing the ability of governments to better cope with, and respond to, national security threats.

### OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Describe the “fusion center” concept
- ◆ Identify the main challenges associated with the development and implementation of a fusion center
- ◆ Express the security versus privacy dilemma, and civil liberties issues/policies
- ◆ Develop an action plan for institutionalizing Intelligence fusion centers in their own country
- ◆ Articulate the contribution that fusion centers make in the management of the intelligence cycle as a tool for integrating analysis, production, and information sharing to enhance cooperation
- ◆ Develop professional networks to address shared security interests and collaboration among multiple agencies, institutional leadership, policy and strategy

### TOPICS

This course provides participants with a series of expert presentations and small group exercises designed to educate participants on the powerful role that intelligence fusion centers can play in improving the quality of intelligence produced, sharing information across agencies, and ensuring that policy makers are fully informed in order to make the best decisions to address the national security challenges facing their nations.

Sample course topics include:

- ◆ Information and intelligence
- ◆ Interagency coordination
- ◆ Fusion center lessons learned, best practices and case studies
- ◆ Fusion center roles and missions
- ◆ Developing an action plan to create a national fusion center

### PARTICIPANTS

The course is designed for international civilian officials, military officers in the ranks of Captain to General, as well as civil and private sector representatives (from the academia, political parties, non-governmental organizations, private companies) involved in intelligence and national security.



## FACULTY

ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

## ENROLLMENT

Courses are conducted for partner countries as part of the United States government's security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by case basis. Cost estimates can be obtained by contacting ISG.

## ABOUT ISG

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The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)'s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG's 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.