This course is designed to empower participants with the knowledge and skill sets to successfully govern security institutions and enhance institutional capacity within and between defense institutions to better address national security challenges. It provides participants with practical and academic tools to evaluate their threat environments and build the capacities of security institutions to develop effective, whole-of-government responses to those threats.

**OBJECTIVES**

Upon completion of this course, participants will be able to:

- Identify common challenges facing contemporary security institutions and approaches to effective security governance
- Apply the principles of transparency and oversight to enhance integrity, efficiency, and effectiveness of security institutions
- Strengthen competencies in specific skill sets such as threat assessment, strategy development, leadership, negotiations, and strategic communications to bolster the effectiveness of security sector leaders
- Facilitate the exchange of ideas and experiences among security sector leaders around issues of institutional management and capacity building
- Develop professional networks to address shared security interests

**TOPICS**

This course utilizes the Institute for Security Governance’s (ISG’s) “Civil-Military Approaches to National Security Challenges” methodology to equip participants with the skills to identify threats, assign roles and missions of security institutions, develop ministry-level strategies, enhance interagency coordination, and develop strategic communication campaigns to ensure whole-of-government responses to national security challenges. It also addresses security governance challenges and best practices for building the capacity of defense and security sector institutions. Sample course topics include:

- Global security trends
- Institutional capacity building
- All-hazards risk assessment
- Strategy development
- Strategic communications and public information

**PARTICIPANTS**

This course targets mid-to-senior level military and civilian officials who lead and shape national security institutions. Participants from academia, the media, political parties, other civil society organizations are welcome. Female participants are strongly encouraged to attend.
FACULTY
ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

ENROLLMENT
Courses are conducted for partner countries as part of the United States government’s security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

FUNDING
ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by-case basis. Cost estimates can be obtained by contacting ISG.

ABOUT ISG
The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)’s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG’s 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.