



MODERNIZATION OF ARMED FORCES: POLICY & PLANNING

RESIDENT: N/A
MOBILE: P319045

ELIGIBLE FUNDING: IMET, FMF/FMS
CERTIFICATION: PME

Participants explore modernization principles taken from contemporary case studies of countries attempting to obtain competitive military advantage in the 21st Century. This offering prepares decision-makers to consider key policy and planning factors when designing and implement modernization plans. Participants will learn how to develop affordable and sustainable capabilities that contribute to national defense requirements and other commitments. Moreover, participants develop the practical knowledge and skills needed to pursue modernization objectives within the broader context of financial and conceptual realities & limitations.

OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Understand historical challenges faced by policymakers where modernizing armed forces
- ◆ Recognize the importance of selecting the right concepts to drive modernization
- ◆ Understand the conceptual baseline of military 'capabilities' in modern defense planning
- ◆ Appreciate the importance of planning within realistic financial forecasts
- ◆ Learn how to use the DOTMLPF process in evaluating capability options

TOPICS

The course curriculum is richly developed from professional experience in the field and a deep study of the literature. As such, it is highly adaptable to customizing for countries, thereby addressing specific topics that are a priority to partner nations' senior leadership. Instruction is highly interactive and uses simulations and exercises to delve into country-specific issues which enables the course to discuss and determine practical solutions. If agreed, the results can be formatted as a briefing for senior leadership. Possible modules include:

- ◆ Historical case studies of successes and failures in modernizing armed forces
- ◆ Comparative case study of the roles played by modernization concepts
- ◆ Conceptual and practice understanding of the use of 'capabilities' in modern defense planning
- ◆ Fitting modernization within budgets: From start to finish
- ◆ Using the DOTMLPF process as a national planning tool in evaluating modernization options
- ◆ Extensive use of directed discussion in small working groups
- ◆ Simulation: Ascertaining challenges to modernization

PARTICIPANTS

The seminar is designed for international mid-to-senior military officers in the ranks of major to brigadier general and their civilian equivalents from ministries of defense and finance who are responsible for security and defense policy, strategic planning, budgeting, and execution.



FACULTY

ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

ENROLLMENT

Courses are conducted for partner countries as part of the United States government's security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

FUNDING

ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by case basis. Cost estimates can be obtained by contacting ISG.

ABOUT ISG

The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)'s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG's 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.