

INSTITUTE FOR SECURITY GOVERNANCE

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MODERNIZATION OF ARMED FORCES: POLICY & PLANNING

RESIDENT: N/A
MOBILE: P309045

ELIGIBLE FUNDING: IMET, FMF/FMS
CERTIFICATION: PME, E-IMET

Participants explore modernization principles taken from contemporary case studies of countries attempting to obtain competitive military advantage in the 21st Century. This offering prepares decision-makers to consider key policy and planning factors when designing and implementing modernization plans. Participants will learn how to develop affordable and sustainable capabilities that contribute to national defense requirements and other commitments. Moreover, participants develop the practical knowledge and skills needed to pursue modernization objectives within the broader context of financial and conceptual realities and limitations.

OBJECTIVES

Participants will be able to:

- ◆ Understand historical challenges faced by policymakers when modernizing armed forces
- ◆ Recognize the importance of selecting the right concepts to drive modernization
- ◆ Understand the conceptual baseline of military 'capabilities' in modern defense planning
- ◆ Appreciate the importance of planning within realistic financial forecasts
- ◆ Learn how to use the DOTMLPF-P (doctrine, organization, training, materiel, leadership & education, personnel, facilities, and policy) process in evaluating capability options

TOPICS

The course curriculum is developed from rich professional and field experience, and a deep study of the literature. As such, it is highly customizable to meet country needs and respond to specific priority topics identified by partner nations' senior leadership. Lively blocks of instruction that are reinforced by simulations and exercises delve into country-specific issues, relevant discussions, and practical solutions. The results, if agreed, can be formatted as a briefing for senior leadership.

Course topics may include:

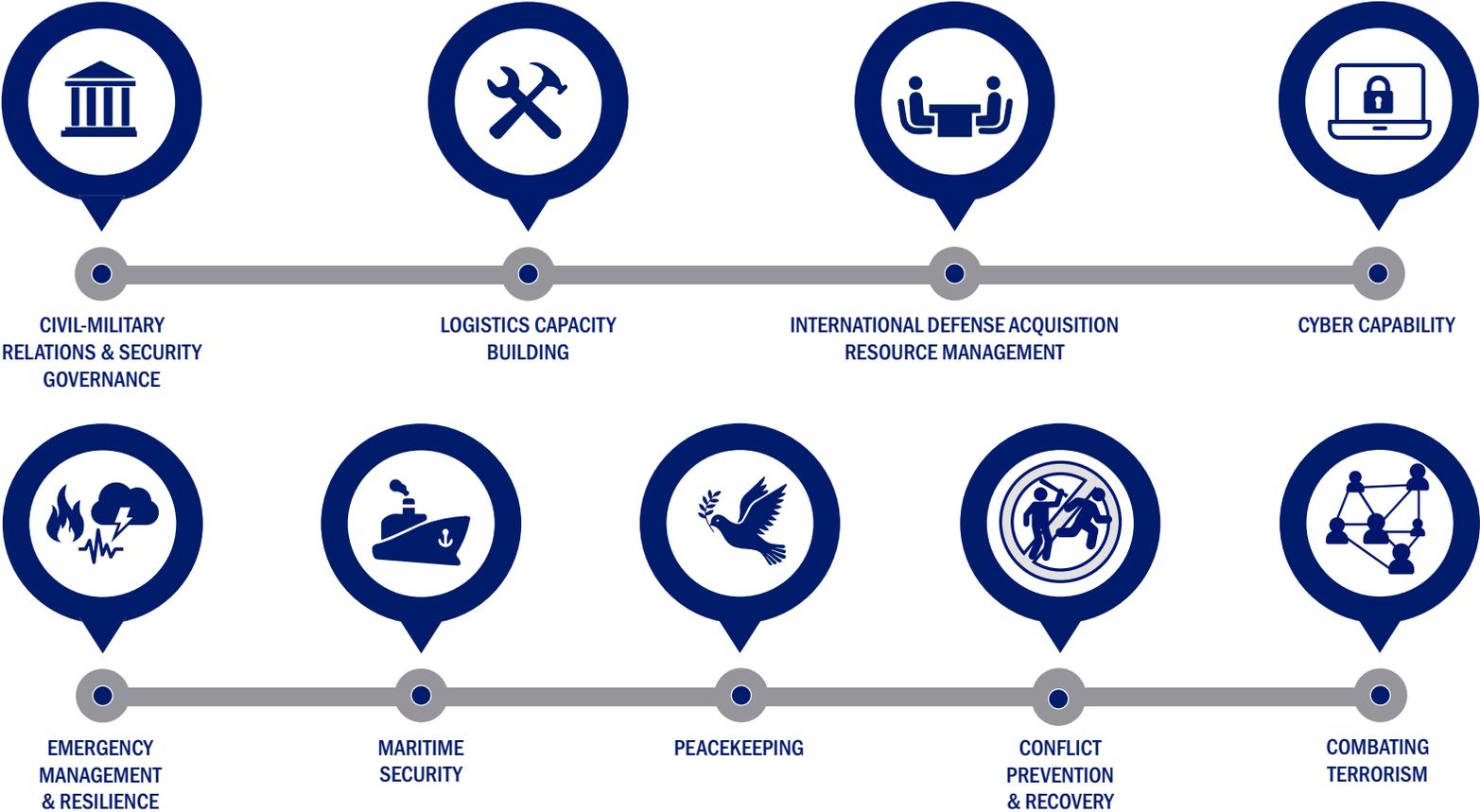
- ◆ Historical case studies of successes and failures in modernizing armed forces
- ◆ Comparative case studies of the roles played by modernization concepts
- ◆ Conceptual and practical understanding of the use of 'capabilities' in modern defense planning
- ◆ Fitting modernization within budgets: from start to finish
- ◆ Using the DOTMLPF-P process as a national planning tool in evaluating modernization options
- ◆ Extensive use of directed discussion in small working groups
- ◆ Simulation: ascertaining challenges to modernization

PARTICIPANTS

The course is designed for international mid to senior military officers in the rank equivalents of O-4 to O-7, and their civilian counterparts from ministries of defense and finance who are responsible for security and defense policy, strategic planning, budgeting, and execution.

ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

ENROLLMENT

Courses are conducted with partner nations as part of the US Government security cooperation effort. Participation in ISG courses is managed through the Security Cooperation Office of the US Embassy in-country. Interested partner nation personnel should work through their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

FUNDING

ISG can accept most types of US Government funding. Courses are typically funded by IMET, FMF, FMS, CTIWWP/RDFP, PKO, and other DoD-wide O&M funds (333, 332, MSI, etc.). Cost estimates can be obtained by contacting ISG or the applicable NETSAFA Country Program Manager.

ABOUT ISG



The Institute for Security Governance (ISG) is a Defense Security Cooperation Agency (DSCA) schoolhouse, and leading Institutional Capacity Building (ICB) implementer, focused on helping partners build effective and accountable security institutions. ISG’s tailored ICB approach supports partners in developing, resourcing, and sustaining the institutional capabilities and professionalization necessary to pursue common security cooperation objectives.