



INSTITUTE FOR SECURITY GOVERNANCE

Advancing Knowledge, Building Capacity, Strengthening Partners



MODERNIZATION OF ARMED FORCES: POLICY & PLANNING

RESIDENT: N/A
MOBILE: P309045

ELIGIBLE FUNDING: IMET, FMF/FMS
CERTIFICATION: PME, E-IMET

In this ISG course, participants explore modernization principles taken from contemporary case studies of countries attempting to obtain competitive military advantage in the 21st Century. This offering prepares decision-makers to consider key policy and planning factors when designing and implementing modernization plans. Participants will learn how to develop affordable and sustainable capabilities that contribute to national defense requirements and other commitments. Moreover, participants develop the practical knowledge and skills needed to pursue modernization objectives within the broader context of financial and conceptual realities and limitations.

OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Understand historical challenges faced by policymakers when modernizing armed forces
- ◆ Recognize the importance of selecting the right concepts to drive modernization
- ◆ Understand the conceptual baseline of military 'capabilities' in modern defense planning
- ◆ Appreciate the importance of planning within realistic financial forecasts
- ◆ Learn how to use the DOTMLPF-P (doctrine, organization, training, materiel, leadership & education, personnel, facilities, and policy) process in evaluating capability options

TOPICS

The course curriculum is developed from rich professional and field experience, and a deep study of the literature. As such, it is highly customizable to meet country needs and respond to specific priority topics as identified by partner nations' senior leadership. Lively blocks of instruction that are reinforced by simulations and exercises delve into country-specific issues, relevant discussions, and practical solutions. The results, if agreed, can be formatted as a briefing for senior leadership.

Course topics may include:

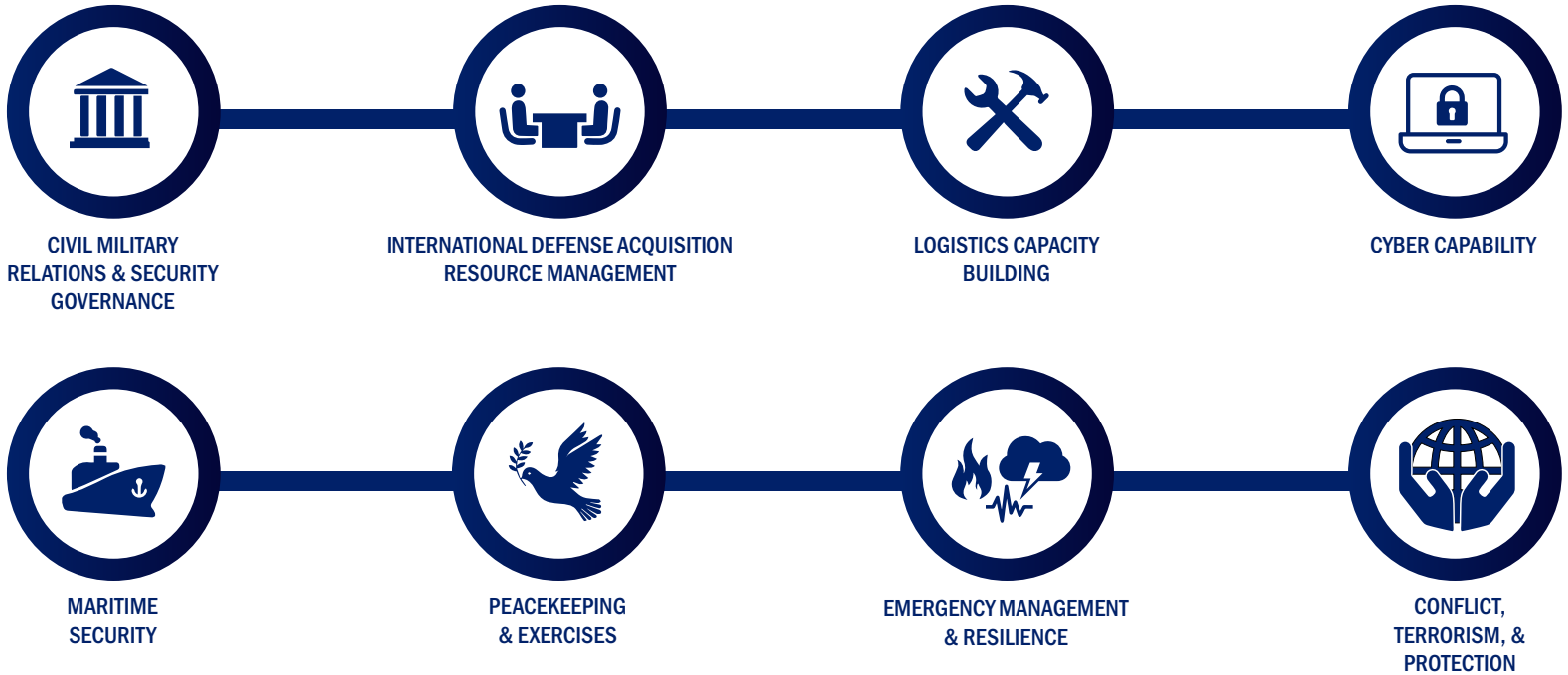
- ◆ Historical case studies of successes and failures in modernizing armed forces
- ◆ Comparative case studies of the roles played by modernization concepts
- ◆ Conceptual and practical understanding of the use of 'capabilities' in modern defense planning
- ◆ Fitting modernization within budgets: from start to finish
- ◆ Using the DOTMLPF-P process as a national planning tool in evaluating modernization options
- ◆ Extensive use of directed discussion in small working groups
- ◆ Simulation: ascertaining challenges to modernization

PARTICIPANTS

The course is designed for international mid- to senior-level military officers in the rank equivalents of O-4 to O-7, and their civilian counterparts from ministries of defense and finance who are responsible for security and defense policy, strategic planning, budgeting, and execution.

ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

ENROLLMENT

Courses are conducted as part of the US Government security cooperation efforts. Interested partner nation personnel should contact their government's international cooperation section, or the relevant US Embassy's security/military cooperation section for selection processes and enrollment. Interested US citizens may contact ISG to discuss availability.

FUNDING

Educational programs are primarily implemented through Title 22 authorized programs (International Military Education and Training, Foreign Military Sales, Peacekeeping Operations) and various Title 10 authorized programs such as the Maritime Security Initiative (MSI) and Regional Defense Combating Terrorism and Irregular Warfare Fellowship Program (RDFFP).

ABOUT ISG



The Institute for Security Governance – situated within the Defense Security Cooperation University's (DSCU) International School of Education and Advising (ISEA) – is the Department of Defense's Center of Excellence for Institutional Capacity Building (ICB). As a component of the Defense Security Cooperation Agency (DSCA), and one of its primary international Security Cooperation schoolhouses, ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.