The goals of this course are to empower participants with the knowledge and skill sets to successfully govern defense institutions in whole-of-government planning and operations and to bolster efficiency and effectiveness within and between defense institutions in order to better address national security challenges.

**OBJECTIVES**

Upon completion of this course, participants will be able to:

- Identify common challenges facing contemporary defense institutions, models of defense governance, and approaches to effective whole-of-government governance, planning, coordination and operations
- Apply the principles of transparency and oversight to enhance integrity, efficiency, and effectiveness of defense institution planning, inter-ministerial coordination and operations
- Strengthen competencies in specific skill sets, such as whole-of-government assessments, leadership, negotiations, and strategic communications to bolster the effectiveness of defense leaders in an evolving threat environment
- Facilitate the exchange of ideas and experiences among defense leaders around issues of institutional management and capacity building
- Develop professional networks to address shared security interests

**TOPICS**

This course utilizes ISG’s “Civil-Military Approaches to National Security Challenges” methodology to equip participants with the skills needed to identify threats, assign roles and missions of security institutions, develop ministry-level strategies, enhance interagency coordination, and develop strategic communication campaigns to ensure whole-of-government responses to national security challenges. It also addresses defense governance challenges and best practices for successful governance of the defense and security sectors. Example topics include:

- Global security trends
- Defense governance challenges
- All-hazards risk assessment
- Roles & missions of the security forces and government institutions
- Strategic communications and public information

**PARTICIPANTS**

This course targets mid-to-senior level military and civilian officials who lead and shape national defense institutions. Participants from academia, the media, political parties, other civil society organizations and female participants are strongly encouraged to attend.
FACULTY
ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

ENROLLMENT
Courses are conducted for partner countries as part of the United States government’s security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

FUNDING
ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by-case basis. Cost estimates can be obtained by contacting ISG.

ABOUT ISG
The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)’s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG’s 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.