



# INSTITUTE FOR SECURITY GOVERNANCE

*Advancing Knowledge, Building Capacity, Strengthening Partners*



## PREPARING FOR STRATEGIC DEFENSE REVIEWS: PROMOTING EFFECTIVE & EFFICIENT ARMED FORCES

**RESIDENT: N/A**  
**MOBILE: P319053**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME, (E-IMET PENDING)**

The course is expressly designed to prepare civilian and military officials for organizing and conducting any type of review of their armed forces and/or defense estate. Based on the Institute for Security Governance's (ISG) extensive experience assisting in designing and conducting strategic defense reviews, the course supports officials as they frame the challenges facing their defense institution, and assists and advises them as they identify those areas that require review and/or analysis. A major element of any review is to ensure that the financial aspects of all activities and organizations within the defense institution are properly costed and assessed.

### OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Understand the key aspects and likely challenges of conducting a defense review
- ◆ Frame cost-benefit and capability trade-offs, ensuring comparisons are accurate and reflect policy guidance
- ◆ Inform senior leadership of the key importance of accurately costing the entire defense estate
- ◆ Utilize financial and accounting data in support of decision-making
- ◆ Brief defense and military officials on experiences of other democracies conducting defense reviews
- ◆ Appreciate the importance of the implementation phase of a defense review

### TOPICS

The course curriculum is developed from rich professional and field experience, and from a deep study of the literature. As such, it is highly customizable to meet country needs and respond to specific priority topics identified by partner nations' senior leadership. Lively blocks of instruction that are reinforced by simulations and exercises delve into country-specific issues, relevant discussions, and practical solutions. The results, if agreed, can be formatted as a briefing for senior leadership. Course topics may include:

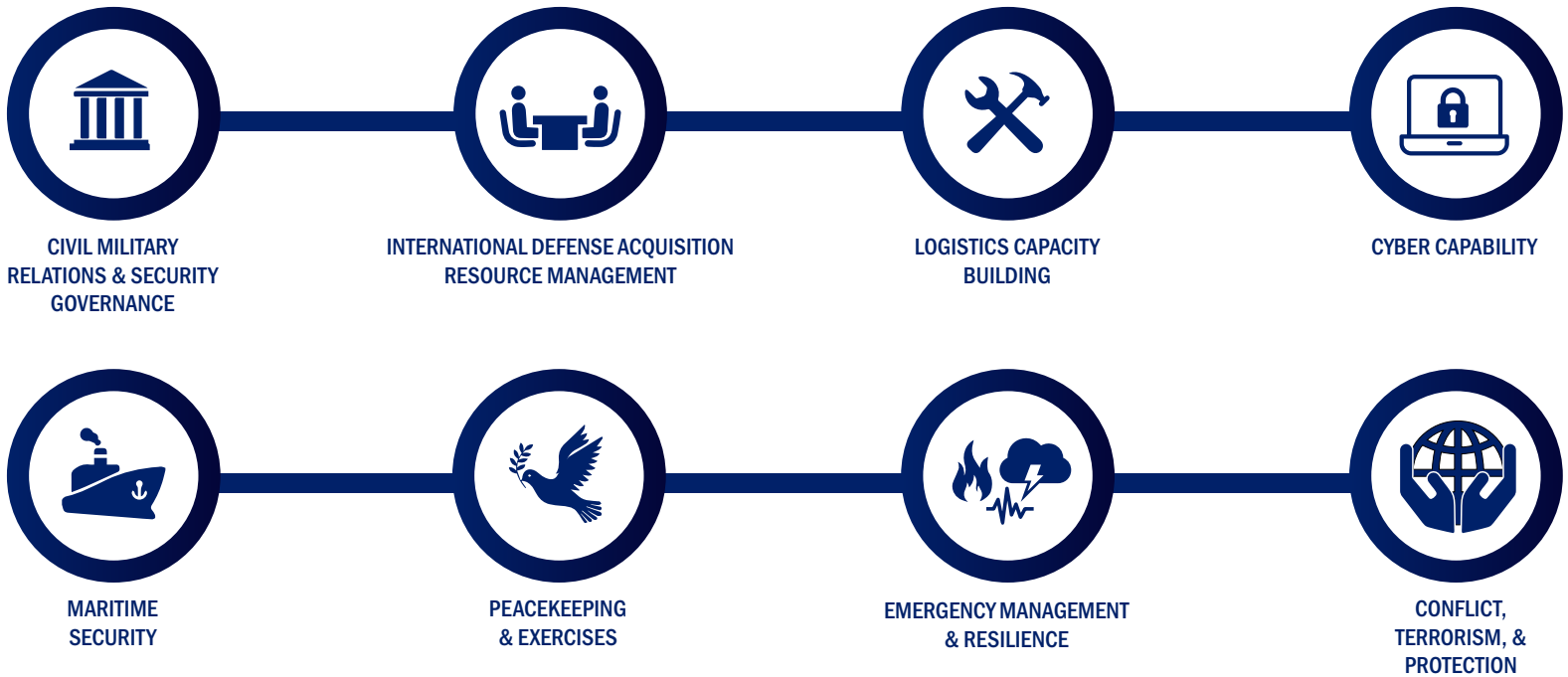
- ◆ Understanding defense reviews: lessons learned
- ◆ How to use cost-benefit and capability trade-off methods and techniques
- ◆ Determining the total cost of the defense estate
- ◆ Essential financial tools needed to support a defense review
- ◆ Importance of communication during and after a defense review
- ◆ Comparative implementation methods and techniques

### PARTICIPANTS

The course is designed for civilian defense officials and military officers in all ranks, who are supporting a defense review. This can also include members of the executive and legislative branches of the government, and civil and private sector representatives (from academia, political parties, and NGOs).

## ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted as part of the US Government security cooperation efforts. Interested partner nation personnel should contact their government's international cooperation section, or the relevant US Embassy's security/military cooperation section for selection processes and enrollment. Interested US citizens may contact ISG to discuss availability.

## FUNDING

Educational programs are primarily implemented through Title 22 authorized programs (International Military Education and Training, Foreign Military Sales, Peacekeeping Operations) and various Title 10 authorized programs such as the Maritime Security Initiative (MSI) and Regional Defense Combating Terrorism and Irregular Warfare Fellowship Program (RDFFP).

## ABOUT ISG



The Institute for Security Governance – situated within the Defense Security Cooperation University's (DSCU) International School of Education and Advising (ISEA) – is the Department of Defense's Center of Excellence for Institutional Capacity Building (ICB). As a component of the Defense Security Cooperation Agency (DSCA), and one of its primary international Security Cooperation schoolhouses, ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.