

# INSTITUTE FOR SECURITY GOVERNANCE

Naval Support Activity Monterey  
1635 Cunningham Road  
Monterey, CA 93943-5011  
instituteformsecuritygovernance.org

T +1 831.656.3171  
F +1 831.656.3351  
isginfo@nps.edu



## PROJECT MANAGEMENT: MANAGING COMPLEX DEFENSE PROJECTS

**RESIDENT: N/A**  
**MOBILE: P309104**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME (E-IMET PENDING)**

This International Defense Acquisition Resource Management (IDARM) course examines tools and techniques for understanding and managing complexity in armaments projects. Emphasis is placed on cost control, schedule management, project scope of work, and integrated product teams. Participants will be assigned to small working groups to undertake a number of tasks related to defense-project management. International best practices are examined, as are challenges associated with managing complex defense projects. Course methodologies include lecture, open discussion, in-class exercises, and case studies.

### OBJECTIVES

Participants will be able to:

- ◆ Use the tools and techniques necessary for project managers and project team members to successfully manage complex projects
- ◆ Examine, engage with, and apply the various detailed elements of project management integral to project success
- ◆ Develop the periods and phases of the project cycle and key decision points, including identification of project goals and products, business budgets, and technical aspects
- ◆ Understand and use financial and other necessary resource management tools

### TOPICS

Course topics may include:

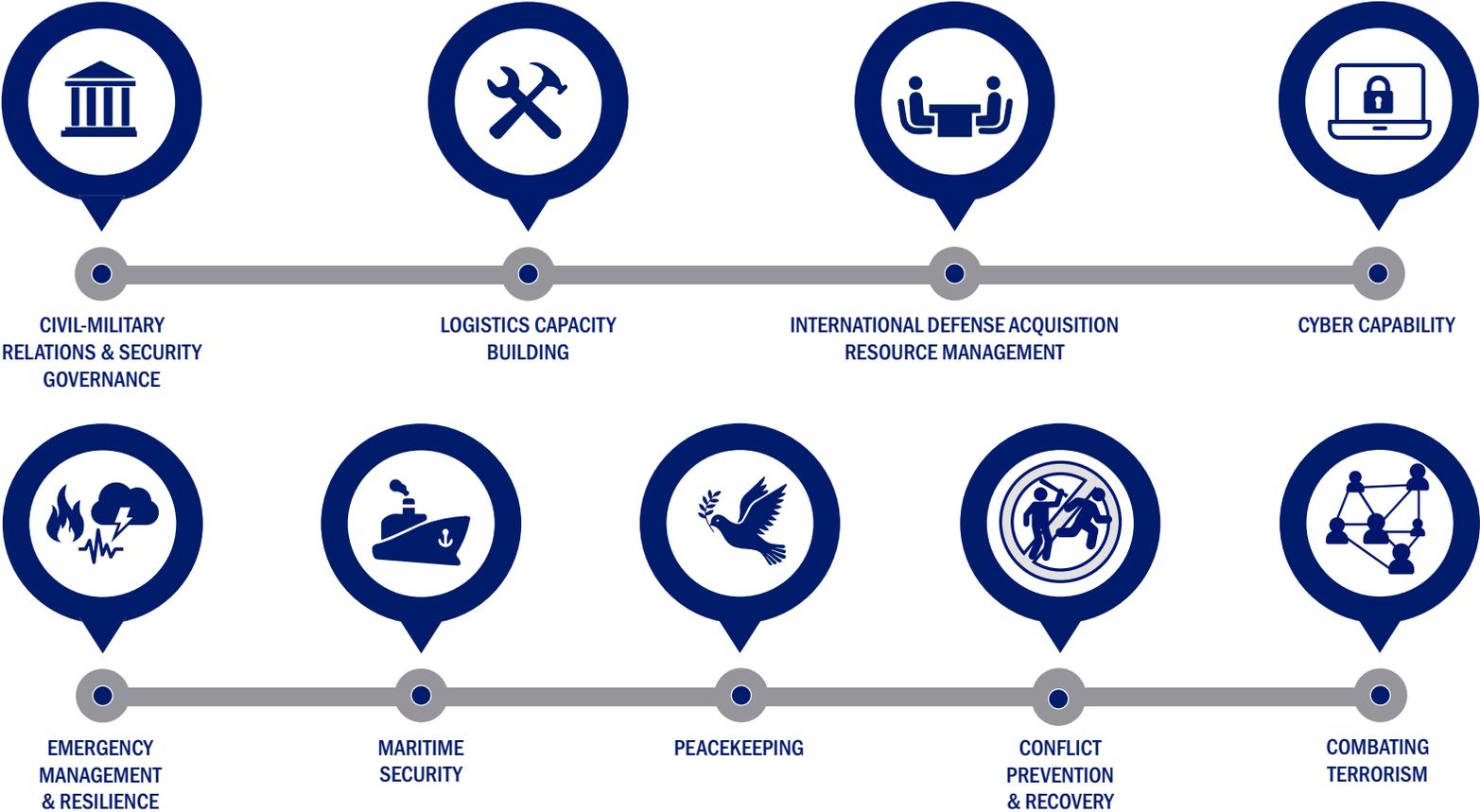
- ◆ An integrated approach to defense acquisition project management
- ◆ Project definition and scope
- ◆ Planning phase: activities, roles, and responsibilities
- ◆ Implementation phase: activities, roles, and responsibilities
- ◆ Operations and support phase: activities, roles, and responsibilities
- ◆ Portfolio management

### PARTICIPANTS

This course is designed for international military officers of grades O-4 to O-6 and civilian equivalents who participate in or manage defense projects. The course is tailored to the context and requirements of the partner nation. Course size is limited to no more than 30 participants in order to facilitate effective classroom discussions.

# ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted with partner nations as part of the US Government security cooperation effort. Participation in ISG courses is managed through the Security Cooperation Office of the US Embassy in-country. Interested partner nation personnel should work through their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US Government funding. Courses are typically funded by IMET, FMF, FMS, CTIWWP/RDFP, PKO, and other DoD-wide O&M funds (333, 332, MSI, etc.). Cost estimates can be obtained by contacting ISG or the applicable NETSAFA Country Program Manager.

## ABOUT ISG



The Institute for Security Governance (ISG) is a Defense Security Cooperation Agency (DSCA) schoolhouse, and leading Institutional Capacity Building (ICB) implementer, focused on helping partners build effective and accountable security institutions. ISG’s tailored ICB approach supports partners in developing, resourcing, and sustaining the institutional capabilities and professionalization necessary to pursue common security cooperation objectives.