



## CIVIL-MILITARY RELATIONS

**RESIDENT: N/A**  
**MOBILE: P309070**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME**

This course explores a variety of topics within the broad theme of civil-military relations (CMR). The underlying focus is the need for military officers and civilian officials to develop habits of cooperation within an interagency decision-making process. The importance of developing effective civilian control of military forces is emphasized, as is the need for civilian officials to provide clear institutional roles, provide the resources (training and equipment) needed for successful military operations, and respect the expertise provided by military professionals.

### OBJECTIVES

At the end of the course, participants will be able to:

- ◆ Articulate fundamental concepts related to positive civil-military relations
- ◆ Describe the importance of positive civil-military relations in the maintenance of national security
- ◆ Utilize specific skills to identify threats, assign institutional roles and missions, and develop whole-of-government responses to national security challenges
- ◆ Develop professional networks to address shared security interests

### TOPICS

This course utilizes the Institute for Security Governance's (ISG's) "Civil-Military Approaches to National Security Challenges" methodology to equip participants with the skills needed to identify threats, assign roles and missions of security institutions, develop ministry-level strategies, enhance interagency coordination and develop strategic communication campaigns to ensure whole-of-government responses to national security challenges.

Sample topics include:

- ◆ Civil-military relations and democratically elected civilian control of the armed forces
- ◆ Military professionalism and institutional leadership
- ◆ All-hazards risk assessment
- ◆ Roles and missions of the security forces and government institutions
- ◆ Strategic communications and public information
- ◆ Developing an action plan to enhance civil-military relations in the partner nation

### PARTICIPANTS

Offices of Defense Cooperation (ODCs) and Security Assistance Offices (SAOs) are asked to draw participation from the widest possible spectrum of military and civilian officials from mid-to-senior level positions. Participants from academia, the media, and other civil society organizations are also welcome. Female participants are strongly encouraged to attend.



## FACULTY

ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

## ENROLLMENT

Courses are conducted for partner countries as part of the United States government's security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by case basis. Cost estimates can be obtained by contacting ISG.

## ABOUT ISG

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The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)'s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG's 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.