



## ARMED FORCES & DEMOCRACIES

**RESIDENT: N/A**  
**MOBILE: P309152**

**ELIGIBLE FUNDING: IMET, FMF/FMS**  
**CERTIFICATION: PME**

The course is designed specifically for those countries that seek to strengthen the relationship between their armed forces and civilian authorities, in terms of updating the roles and missions of the armed forces to better reflect the dynamic security context and improving democratic civilian control mechanisms.

### OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Understand today's demands for transformed roles and missions of the armed forces
- ◆ Appreciate generally-accepted democratic principles of civilian control over the armed forces
- ◆ Identify potential problem areas in command and managerial control structures and procedures
- ◆ Understand how laws affect roles and missions, as well as civilian control over the armed forces
- ◆ Identify procedures, structures and practices found to be effective in other democracies

### TOPICS

The course curriculum is richly developed from professional experience in the field and a deep study of the literature. As such, it is highly adaptable to customizing for countries, thereby addressing specific topics that are a priority to partner nations' senior leadership. Instruction is highly interactive and uses simulations and exercises to delve into country-specific issues which enables the course to discuss and determine practical solutions. If agreed, the results can be formatted as a briefing for senior leadership.

- ◆ Documenting and de-conflicting roles/missions of armed forces
- ◆ Comparative policies, techniques, and rules for civilian control of armed forces
- ◆ Determining policy to assign command authorities to commanders
- ◆ Comparative constitutions/laws governing control of armed forces
- ◆ Criteria to judge the effectiveness of procedures and practices of control of armed forces

### PARTICIPANTS

The intended audience is mid-to senior civilian defense and military officers in the ranks of major to Major General and their civilian equivalents from the Ministry of Defense, Chancelleries, and Parliament involved in the decision-making process to oversee the management and operation of the armed forces.



## FACULTY

ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

## ENROLLMENT

Courses are conducted for partner countries as part of the United States government's security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

## FUNDING

ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by case basis. Cost estimates can be obtained by contacting ISG.

## ABOUT ISG

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The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)'s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG's 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.