The key objective of this course of instruction is to examine the methods civilian authorities and military officers in democracies can use to establish effective linkages between a country’s executive branch, legislature, and its armed forces. It focuses on ensuring that members of both the legislative and executive branches view security threats—and approaches to confronting those threats—in a common manner and highlights the importance of appropriating adequate resources for the roles and missions assigned to executive branch security agencies. Emphasis is placed on establishing specific mechanisms for coordination.

OBJECTIVES
Upon completion of this course, participants will be able to:

♦ Articulate fundamental concepts related to positive civil-military relations
♦ Describe the importance of positive civil-military relations in the maintenance of national security
♦ Utilize specific skills to identify threats, assign institutional roles and missions, and develop whole-of-government responses to national security challenges
♦ Develop professional networks to address shared security interests

TOPICS
This course provides participants with a series of expert presentations and small group exercises designed to ensure that executive and legislative branch personnel have a common understanding of, and approach to, the security threats facing their nation. It provides practical approaches to create systems to encourage coordination and whole-of-government responses to national security challenges.
Sample course topics include:

♦ The constitutional and legal framework of executive-legislative relations in defense and security
♦ The role of the executive branch in defense and security policies
♦ The role of the legislature in framing defense legislation
♦ Executive control and legislative oversight of defense and military policy
♦ Threat assessment
♦ Roles and missions

PARTICIPANTS
This course is designed for civilian legislators and officials, military officers in the ranks of Lieutenant Colonel to General, and representatives from other institutions concerned with developing effective linkages between the executive branch, the legislatures, and the armed forces. Female participants are strongly encouraged to attend.
FACULTY
ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

ENROLLMENT
Courses are conducted for partner countries as part of the United States government’s security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

FUNDING
ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by-case basis. Cost estimates can be obtained by contacting ISG.

ABOUT ISG
The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)’s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG’s 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into a exciting and rich classroom environment.