SECURING THE STATE:
BUILDING INSTITUTIONS FOR NATIONAL SECURITY

This four-week resident course equips participants with the skills needed to utilize capabilities-based assessments to identify capability gaps in the security and defense arenas. The course uses a mix of lecture, interactive small-group sessions, simulation exercises, and discussion with subject matter experts to explore how to prepare national security institutions to address the national security threats. The course offers approaches to ensure healthy civil-military relations and interagency coordination to ensure effective, whole-of-government responses to national security challenges.

OBJECTIVES
As an outcome of this offering, participants will be able to:

♦ Articulate fundamental concepts related to positive Civil-Military Relations.
♦ Utilize specific skills to identify threats, assign institutional roles, and develop whole-of-government responses.
♦ Identify when and how a nation’s armed forces can be used to support civil authorities in times of crisis/emergency.
♦ Assess the effectiveness of efforts to confront security threats, and make operational changes to ensure success.
♦ Develop professional networks to address shared security interests.

TOPICS
This course explores how to build the military and civilian security institutions necessary to defend the citizenry. It utilizes ISG’s “Civil-Military Approaches to National Security Challenges” methodology to equip participants with the skills needed to identify threats, assign roles and missions of security institutions, develop ministry-level strategies, enhance interagency coordination, and develop strategic communication campaigns to ensure whole-of-government responses to national security challenges.

♦ Civil-Military Relations & Democratically Elected Civilian Control of the Armed Forces
♦ Military Professionalism & Institutional Leadership
♦ All-Hazards Risk Assessment (Presentation & Small Group Exercise)
♦ Roles & Missions of the Security Forces & Government Institutions (Presentation & Small Group Exercise)
♦ Military Support to Civilian Authorities
♦ Measures of Effectiveness/Assessment, Monitoring & Evaluation

PARTICIPANTS
ODCs are asked to draw participation from the widest possible spectrum of military and civilian officials from mid-level to senior-level positions. Participants from academia, the media, and other civil society organizations and female participants are strongly encouraged to attend.
**FACULTY**

ISG employs a diverse faculty with strong professional, academic, military, and government backgrounds. This faculty core is augmented by other government experts (both civilian and military) and subject matter experts (SMEs) drawn from universities, think tanks, international organizations, and industry.

**ENROLLMENT**

Courses are conducted for partner countries as part of the United States government’s security assistance and security cooperation efforts. As such, participation in ISG courses is managed through the security cooperation office of the US Embassies in partner countries. Interested, non-US persons should contact the international cooperation section of their own government or the relevant US Embassy for selection processes and enrollment. ISG reserves limited space in courses for US citizens. Interested US citizens may contact ISG to discuss availability.

**FUNDING**

ISG can accept most types of US government funding. Courses are typically funded by IMET, FMF, FMS, CTIWFP, PKO, and other DoD-wide O&M funds (333, MSI, etc) on a case-by-case basis. Cost estimates can be obtained by contacting ISG.

**ABOUT ISG**

The Institute for Security Governance (ISG) is a global security cooperation organization established to build partner capability and grow the field and practice of institutional capacity building (ICB). Located in Monterey, California, ISG serves as the Defense Security Cooperation Agency (DSCA)’s primary resource for ICB integration and implementation, project scoping and design, and education and advising expertise.

This course is a key component of ISG’s 25-year-long effort to provide military and civilian officials with unique education and professional development programs. Designed to cultivate individual understanding of complex issues and foster peer-to-peer learning, this custom-tailored course offering brings theoretical and applied learning practices into an exciting and rich classroom environment.