



# INSTITUTE FOR SECURITY GOVERNANCE

*Advancing Knowledge, Building Capacity, Strengthening Partners*



## DEFENSE PLANNING METHODS & TECHNIQUES

**RESIDENT: N/A**  
**MOBILE: P319248**

**ELIGIBLE FUNDING: IMET, FMF/FMS, RDFP**  
**CERTIFICATION: PME**

This course is designed for formally educating partner nations' officials in national-level defense planning concepts, techniques, and change management. It offers a partner nation a 'menu' of defense planning topics that can be custom designed to meet that country's requirements.

### OBJECTIVES

Upon completion of this course, participants will be able to:

- ◆ Anticipate the nuances of developing and implementing national-level defense planning
- ◆ Understand the importance of fully costing all aspects of defense plans
- ◆ Appreciate the difficulty of developing and executing long-term defense plans
- ◆ Recognize when costed policy priorities are not connected to the budget
- ◆ Link operation plans to national-level defense plans

### TOPICS

The course covers theory and application of defense planning, understanding defense economics, pitfalls of defense planning, how to draft effective long-term development plans, techniques to develop costed priorities, connecting priorities to budgets, and linking operation plans to national defense plans. Course topics may include:

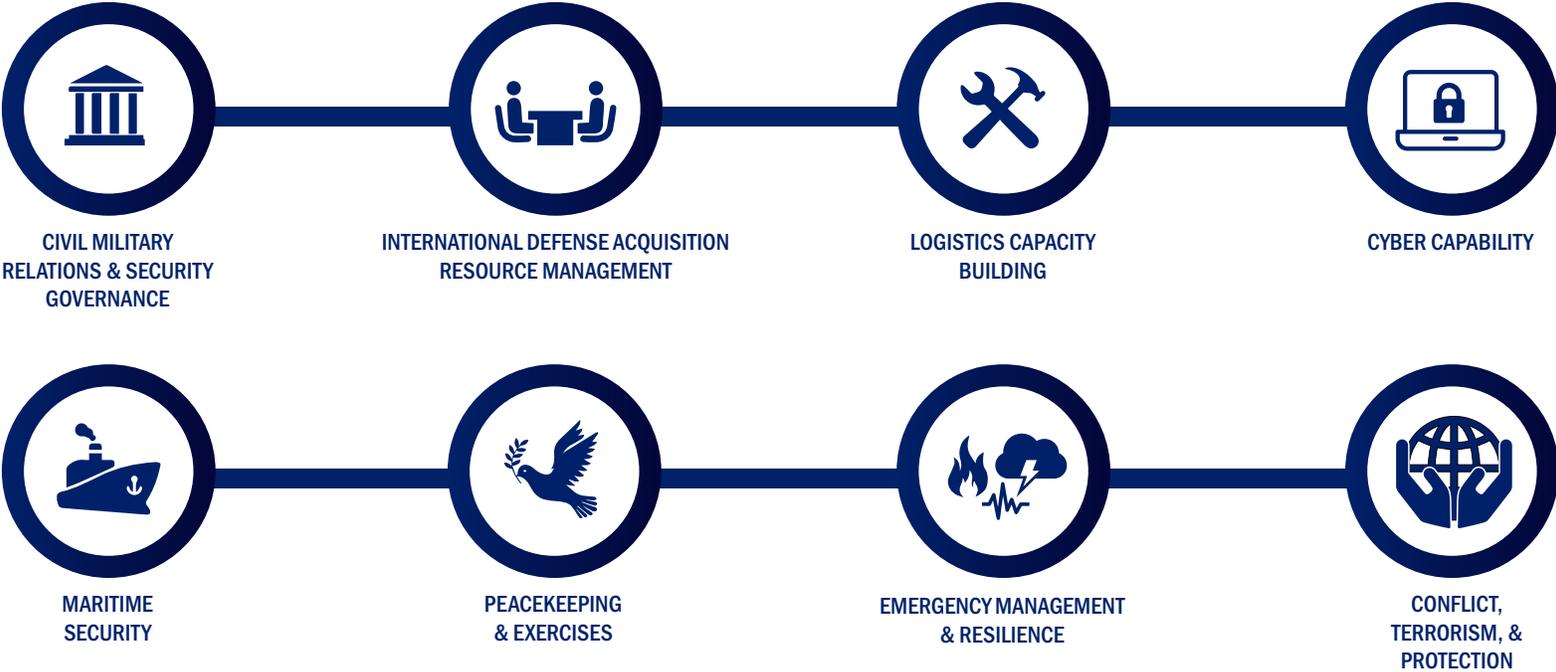
- ◆ Why does defense planning always (seem to) fail?
- ◆ How to link key aspects of operation plans to defense budgets
- ◆ Does capabilities-based planning actually work?
- ◆ Linking policy priorities to defense programs
- ◆ Understanding how to use long-term defense obligations in planning
- ◆ The role of a policy framework in initiating and driving defense planning

### PARTICIPANTS

This course is designed for international mid- to senior-level military officers in the rank equivalents of O-4 to O-7 and their civilian counterparts from ministries of defense and finance who are responsible for security and defense policy, strategic planning, budgeting, and execution.

# ISG PROGRAM AREAS

ISG programming has been developed over 25 years by providing military and civilian officials with unique education and professional development programs. Courses are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build connected networks of international peers through a professional learning environment.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted as part of the US Government security cooperation efforts. Interested partner nation personnel should contact their government’s international cooperation section, or the relevant US Embassy’s security/military cooperation section for selection processes and enrollment. Interested US citizens may contact ISG to discuss availability.

## FUNDING

Educational programs are primarily implemented through Title 22 authorized programs (International Military Education and Training, Foreign Military Sales, Peacekeeping Operations) and various Title 10 authorized programs such as the Maritime Security Initiative (MSI) and Regional Defense Combating Terrorism and Irregular Warfare Fellowship Program (RDFFP).

## ABOUT ISG



The Institute for Security Governance – situated within the Defense Security Cooperation University’s (DSCU) International School of Education and Advising (ISEA) – is the Department of Defense’s Center of Excellence for Institutional Capacity Building (ICB). As a component of the Defense Security Cooperation Agency (DSCA), and one of its primary international Security Cooperation schoolhouses, ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.