



# INSTITUTE FOR SECURITY GOVERNANCE

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DEFENSE SECURITY COOPERATION UNIVERSITY

## MODERNIZATION OF ARMED FORCES: POLICY & PLANNING

**RESIDENT: N/A**

**MOBILE: P309045**

**CERTIFICATION: PME, E-IMET**

In this ISG course participants explore modernization principles taken from contemporary case studies of countries attempting to obtain competitive military advantage in the 21st century. This course prepares decision makers to consider key policy and planning factors when designing and implementing modernization plans. Participants will learn how to develop affordable and sustainable capabilities that contribute to national defense requirements and other commitments. Moreover, participants develop the practical knowledge and skills needed to pursue modernization objectives within the broader context of financial and conceptual realities and limitations.

### OBJECTIVES

Upon conclusion of this course, participants will be able to:

- ◆ Understand historical challenges faced by policymakers when modernizing armed forces
- ◆ Recognize the importance of selecting the right concepts to drive modernization
- ◆ Understand the conceptual baseline of military capabilities in modern defense planning
- ◆ Reinforce civil-military norms and institutional effectiveness through a principled approach to defense governance
- ◆ Appreciate the importance of planning within realistic financial forecasts
- ◆ Learn how to use the DOTMLPF-P (doctrine, organization, training, materiel, leadership and education, personnel, facilities, and policy) process in evaluating capability options

### TOPICS

This course is highly customizable to meet country needs and respond to specific priority topics as identified by partner nations' senior leadership. Lively blocks of instruction and supporting simulations and exercises delve into country-specific issues, relevant discussions, and practical solutions. The results, if agreed, can be formatted as a briefing for senior leadership. Course topics may include:

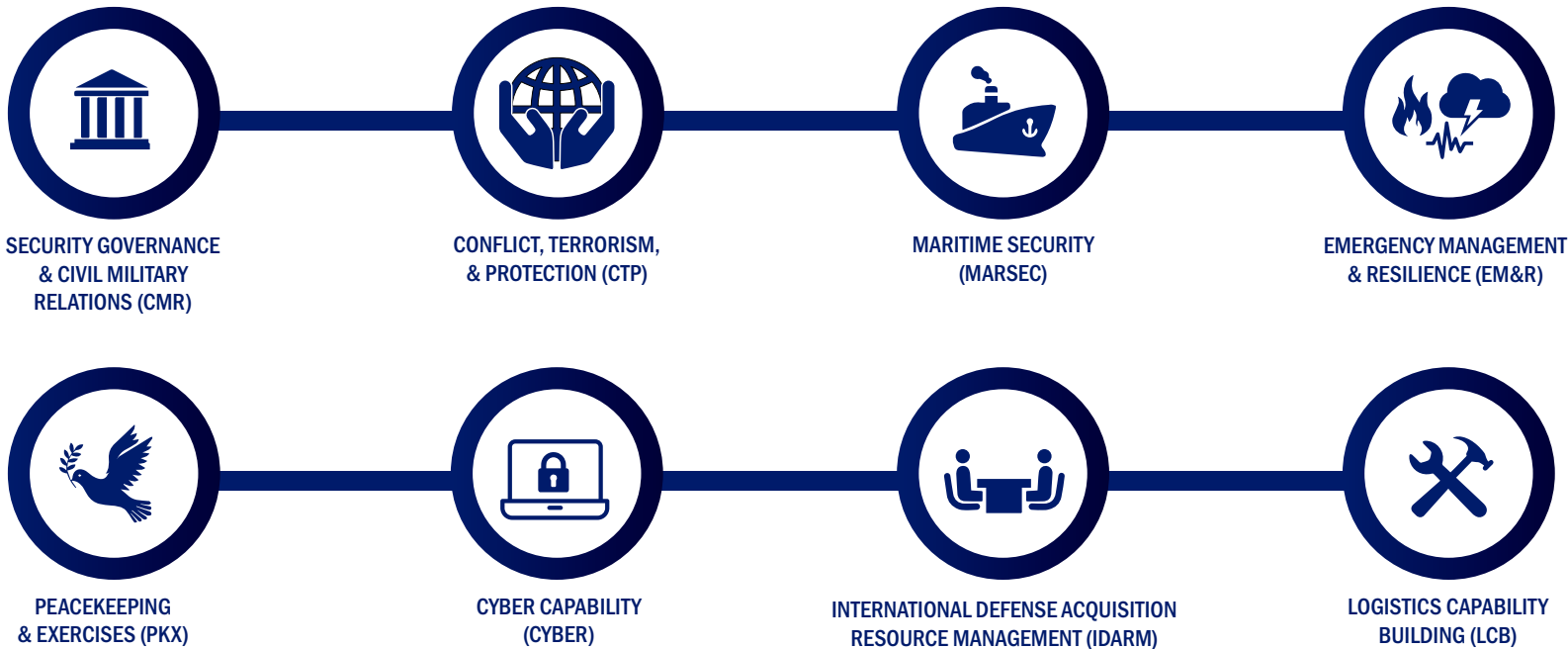
- ◆ Historical case studies of successes and failures in modernizing armed forces
- ◆ Conceptual and practical understanding of the use of capabilities in modern defense planning
- ◆ Fitting modernization within budgets
- ◆ Using the DOTMLPF-P process as a national planning tool in evaluating modernization options
- ◆ Simulation: ascertaining challenges to modernization

### PARTICIPANTS

The course is designed for mid- to senior-level military officers and their civilian counterparts from ministries of defense and finance who are responsible for security and defense policy, strategic planning, budgeting, and implementation.

## ISG PROGRAM AREAS

ISG's tailored education and professional development programs support the sustainment of a comprehensive knowledge base and strengthen partner capacities to confront complex security and defense challenges. Engagements are designed to cultivate individual understanding of complex issues, foster peer-to-peer learning, and build international communities of interest.



## FACULTY

ISG has a diverse faculty team grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and U.S. and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted as part of the U.S. Government's Security Cooperation efforts. Interested partner nation personnel should contact their government's international cooperation section, or the relevant U.S. Embassy's security/military cooperation office for selection processes and enrollment. Interested U.S. citizens may contact ISG to discuss availability.

## FUNDING

Educational programs are primarily implemented through Title 22 authorized programs (International Military Education and Training, Foreign Military Sales, Peacekeeping Operations) and various Title 10 authorized programs such as the Maritime Security Initiative (MSI) and Regional Defense Fellowship Program (RDFP).

## ABOUT ISG



The Defense Security Cooperation University's (DSCU) Institute for Security Governance (ISG) is the Department of Defense's leading implementer for Institutional Capacity Building (ICB) and one of its primary international schoolhouses. As a component of the Defense Security Cooperation Agency (DSCA), ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.