

## Course Offerings

### Defense Resources Management

**4 weeks** (MASL P162002 resident, P471054 online)

Provides an overview of the long-term implications of today's decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks.

### International Defense Management

**10 weeks** (MASL P162003 resident, P471053 online)

Provides an in-depth examination of the long-term implications of today's resources management decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks. Participants learn to define and evaluate the relationship among national security objectives, defense strategies, program alternatives/capabilities, and budget resource requirements.

### Senior International Defense Management

**4 weeks** (MASL P162004 resident, P471060 online)

This executive education program brings together flag and general rank military officers and equivalent senior civilian officials from around the world to address contemporary security challenges and resources management issues. Participants develop skills and insights that enhance strategic-level decision making and refine their ability to define and evaluate the relationship among national security objectives, defense strategies, program alternatives/capabilities, and budget resource requirements.

### Data Analytics for Financial and Resources Management

**2 weeks** (MASL P159002 resident, P471102 online)

Participants evaluate models and data to answer a variety of defense resources management questions, understand how models are used to predict outcomes, and become better communicators of the results of analysis to decision makers.

### Human Capital Resources Management

**2 weeks** (MASL P162018 resident, P471059 online)

Participants develop an understanding of the unique role that manpower plays in defense resources management and learn how to use analytical models, derive a force structure, and design personnel policies from recruitment through retirement to achieve strategic objectives.

### Introduction to Budgeting Concepts

**2 weeks** (MASL P156600 resident, P471056 online)

Participants develop an understanding of public budgeting best practices, how the execution phase of a resources management system should link to strategic plans, and actions and outputs required to successfully formulate, execute, and evaluate budgets.

### Multiple Criteria Decision Making

**2 weeks** (MASL P162012 resident, P471055 online)

Participants develop a quantitative approach to support decision making by managers in defense organizations with a focus on decisions involving many organizational objectives.

### Performance Management and Budgeting

**2 weeks** (MASL P162014 resident, P471058 online)

Participants develop a foundation for performance management and performance budgeting by constructing top-level goals and performance targets, working to develop performance hierarchies with measurable performance indicators, and learning about differences in supporting budgeting and accounting systems, and their roles in driving performance-based outcomes.

### Risk Management

**2 weeks** (MASL P162000 resident, P471057 online)

Participants learn to define risk, acquire skills to assess risk, develop an understanding of basic risk management techniques, and apply risk assessment and management in several areas of defense resources management.

## DEFENSE RESOURCES MANAGEMENT INSTITUTE

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# Schedule of Courses FY23-FY27



QTR FY	COURSE TITLE	MASL#	START DATE	END DATE
Q3 FY23	Defense Resources Management	P162002	16-Apr-2023	12-May-2023
	Defense Resources Management	P162002	14-May-2023	9-Jun-2023
	Defense Resources Management	P162002	11-Jun-2023	7-Jul-2023
Q4 FY23	Senior International Defense Management	P162004	30-Jul-2023	25-Aug-2023
	Defense Resources Management	P162002	27-Aug-2023	22-Sep-2023
Q1 FY24	International Defense Management	P162003	10-Oct-2023	15-Dec-2023
Q2 FY24	International Defense Management	P162003	8-Jan-2024	15-Mar-2024
	Data Analytics for Financial and Resources Management	P159002	18-Mar-2024	29-Mar-2024
Q3 FY24	Defense Resources Management	P162002	1-Apr-2024	26-Apr-2024
	Human Capital Resources Management	P162018	29-Apr-2024	10-May-2024
	Introduction to Budgeting Concepts	P156600	29-Apr-2024	10-May-2024
	Risk Management	P162000	13-May-2024	24-May-2024
	Performance Management and Budgeting	P162014	13-May-2024	24-May-2024
	Multiple Criteria Decision Making	P162012	28-May-2024	7-Jun-2024
	Defense Resources Management	P162002	10-Jun-2024	3-Jul-2024
Q4 FY24	Senior International Defense Management	P162004	29-Jul-2024	23-Aug-2024
	Defense Resources Management	P162002	3-Sep-2024	27-Sep-2024
Q1 FY25	International Defense Management	P162003	15-Oct-2024	20-Dec-2024
Q2 FY25	International Defense Management	P162003	6-Jan-2025	14-Mar-2025
	Data Analytics for Financial and Resources Management	P159002	17-Mar-2025	28-Mar-2025
Q3 FY25	Defense Resources Management	P162002	31-Mar-2025	25-Apr-2025
	Human Capital Resources Management	P162018	28-Apr-2025	9-May-2025
	Introduction to Budgeting Concepts	P156600	28-Apr-2025	9-May-2025
	Risk Management	P162000	12-May-2025	23-May-2025
	Performance Management and Budgeting	P162014	12-May-2025	23-May-2025
	Multiple Criteria Decision Making	P162012	27-May-2025	6-Jun-2025
	Defense Resources Management	P162002	9-Jun-2025	3-Jul-2025
Q4 FY25	Senior International Defense Management	P162004	28-Jul-2025	22-Aug-2025
	Defense Resources Management	P162002	2-Sep-2025	26-Sep-2025
Q1 FY26	International Defense Management	P162003	14-Oct-2025	19-Dec-2025
Q2 FY26	International Defense Management	P162003	12-Jan-2026	20-Mar-2026
	Data Analytics for Financial and Resources Management	P159002	23-Mar-2026	3-Apr-2026
Q3 FY26	Defense Resources Management	P162002	6-Apr-2026	1-May-2026
	Human Capital Resources Management	P162018	4-May-2026	15-May-2026
	Introduction to Budgeting Concepts	P156600	4-May-2026	15-May-2026
	Risk Management	P162000	18-May-2026	29-May-2026
	Performance Management and Budgeting	P162014	18-May-2026	29-May-2026
	Multiple Criteria Decision Making	P162012	1-Jun-2026	12-Jun-2026
	Defense Resources Management	P162002	15-Jun-2026	10-Jul-2026
Q4 FY26	Senior International Defense Management	P162004	27-Jul-2026	21-Aug-2026
	Defense Resources Management	P162002	31-Aug-2026	25-Sep-2026
Q1 FY27	International Defense Management	P162003	13-Oct-2026	18-Dec-2026